	ISLE OF ANGLESEY COUNTY COUNCIL
REPORT TO :	THE COUNTY COUNCIL
DATE:	23 MAY 2013
TITLE OF REPORT:	SCRUTINY COMMITTEES ANNUAL REPORT 2012-2013
LEAD OFFICER:	Monitoring Officer
CONTACT OFFICER :	Scrutiny Manager
RECOMMENDATION:	 To note and approve the Scrutiny Committees Annual Report 2012-2013. To appoint a Scrutiny Champion from May 2013 to May 2014.

1.0 INTRODUCTION

- 1.1 Under the Council's Constitution the Scrutiny Committees must report annually to full Council. As an election took place on the 2nd May 2013, the Council is requested to note and approve the report without a formal verbal submission by Scrutiny Chairs (for the period May 2012 to May 2013).
- 1.2 To appoint a member as a "Scrutiny Champion" from May 2013 to May 2014.

2.0 BACKGROUND

- 2.1 The Scrutiny Annual Report 2012-2013 encompasses the work undertaken by the five Scrutiny Committees between the Council's Annual Meeting on the 10 May 2012 and 23 May 2013. Throughout this period the Scrutiny Committees have been fortunate to have received contributions from various members and officers.
- 2.2 The Chairpersons of the five Scrutiny Committees led on the work during this period, and details are included in the attached Scrutiny Committees Annual Report 2012-2013 (please see appendix attached).
- 2.3 At the Council's Annual Meeting on the 10 May 2012 it was resolved to appoint Councillor leuan williams to serve as Scrutiny Champion from May 2012 to May 2013. The Council is now requested to appoint a Scrutiny Champion from May 2013 to May 2014. The role of the Scrutiny Champion is not remunerated and he/she can either be an Executive or Non–Executive Member. The Scrutiny Champion's role is to::
 - Promote the Scrutiny function in and outside the Council
 - Support the continuing development of Scrutiny in the Council.

4.0 RECOMMENDATION

- 4.1 To note and approve the Scrutiny Committees Annual Report 2012-2013.
- 4.2 To appoint a Scrutiny Champion from May 2013 to May 2014.

Appendix:

Scrutiny Committees Annual Report 2012-2013

Report by: Scrutiny Manager



SCRUTINY ANNUAL REPORT 2012/13



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Foreword

Cllr Ieuan Williams (Scrutiny Champion 2012-13)

With the current County Council administration coming to an end, so too does the five Scrutiny Committee structure adopted by the Council in 2010. Following the Boundary Commission's recommendation to restructure the electoral ward boundaries on the island, and the subsequent decision to reduce the number of locally elected Members on Anglesey from 40 to 30, as from May 2013 the Isle of Anglesey County Council will



operate two Scrutiny Committees – Corporate Scrutiny Committee and Partnership & Regeneration Scrutiny Committee.

This report provides an overview of the final year of the five Scrutiny Committees and highlights the achievement of the elected members in undertaking their scrutiny role. Following a period of Welsh Government intervention and the appointment of Commissioners to take responsibility for the Executive's decision making function for the Authority, the powers were restored to the Authority's Executive Committee in October 2012.

With this in mind, the role of Pre-Scrutiny was increased, with its importance in maintaining good governance requiring a high degree of commitment and dedication from the Scrutiny Members. The year saw an increase in Scrutiny's workload coinciding with a change in the Senior Leadership structure and the publication of important external regulator reports such as the Estyn Inspection Report in August 2012. Despite this increase in workload, the Scrutiny Support resource (officer numbers) was reduced due to authority wide efficiency savings. Working together as a team has allowed Scrutiny to undertake its duties effectively and efficiently during the year and credit must go to the elected Members and the Senior Officers within the Authority for ensuring this to be the case.

1. WHAT IS OVERVIEW AND SCRUTINY

- 1.1 Scrutiny Committees form part of the way in which Local Government in Wales operates. As well as the establishment of a decision making Executive the Local Government Act 2000 required the establishment of one or more Scrutiny Committees to hold the decision-makers to account, drive improvement and play a role in assisting in policy development and review.
- 1.2 In 2012-13 at the Isle of Anglesey the Scrutiny function was undertaken by five Scrutiny Committees:
 - Corporate Scrutiny Committee;
 - Economic Development, Tourism and Property Scrutiny Committee;
 - Education and Leisure Scrutiny Committee;
 - Environment and Technical Services Scrutiny Committee;
 - Housing and Social Services Scrutiny Committee
- 1.3 The aims of Scrutiny Committees are to:
 - Promote open and transparent decision making and to hold the decision takers to account in a constructive manner.
 - Support the Council in achieving its vision for the county and its strategic aims and priorities.
 - Promote continuous improvement, best practice and innovation with the services, functions and policies which the Council has responsibility for or influence over.*
- 1.4 The Scrutiny Committees can undertake their work in one of the following ways
 - Consider a topic during a formal meeting.
 - Consider a topic over a longer period of time by establishing a Scrutiny Review Panel.
 - Conduct informal sessions on a particular matter.
 - Undertake site visits.

2. SCRUTINY PERFORMANCE

2.1 An Annual Report is an account of stewardship for a given period and concentrates the mind on what has been achieved and what needs to be done. The Council has agreed to move forward in a more modern business like way by accepting implementation of a Performance Management Framework (PMF). To this end, Scrutiny have a set of performance indicators by which to evaluate itself with:

Indicator Title	Target (Q) – Quarterly (A) – Annually	Qtr 1	Qtr 2	Qtr 3	Qtr 4	End of year
% of attendance of Committee Members at Scrutiny Committee	80% (Q)	66%	87%	74% []	75% 1	75%
The % of Scrutiny Committee recommendations approved by the Board of Commissioners	90% (Q)	100% ⇐⇒	100% ⇐⇒	100% ⟨᠋二⟩	100% ⇐⇒	100%
No of 'Consultative' items on agendas	5 (A)	13	4 ↓	3 ↓	10 	30
No of 'Monitoring' items on agendas	5 (A)	9	5 	16 1	6	36
No of 'Investigative' items on agendas	5 (A)	1	0		1	3
No of 'Pre-Scrutiny' items on agendas	5 (A)	4	0	11 1	6].	21
No of 'Member Development' items on agendas	5 (A)	4	2]	7 []	9 []	22
Alignment of Committees with release of Performance Data	20 (A)	5]	4]	0	•	9
6 monthly progress reports from each Committee	10 (A)	0	5	0	5	10
No of visits to Scrutiny Web Pages	10,782	2,306	2,526	3,388	3,413	11,633

- 2.2 From the above Performance Indicators we can identify that there are two areas of concern; the number of 'investigative' items on the Scrutiny agendas; and the alignment of Scrutiny Committees with the release of performance data.
- 2.3 The poor performance in relation to the number of 'investigative' items on the agendas has been outweighed by the numbers achieved in other types of items considered by the Committees i.e. Consultative (30), Monitoring (36), Pre-Scrutiny (21), and Member Development (22).
- 2.4 One disappointing result is the performance against the 'alignment of Committees with the release of performance data' which despite a positive beginning with all five achieving its target during the first quarter, and 80% achieving the target during quarter 2, quarters 3 and 4 saw no performance data being shared with the Scrutiny Committees. However, as with all quantitative performance data, further qualitative data should be taken into account to get behind and understand the information. With a new performance management framework being put in place and subsequently adjusted half way through the year, impacted on the process and reporting templates not being fully imbedded to provide consistent reporting during the 2012/13 reporting period.
- 2.5 Member engagement with the Scrutiny Committees and indeed the function fluctuates during the year as is apparent from the performance results. This can be down to a number of factors including the time of year, the timing of the Committees i.e. alignment with school holidays; together with the topic being scrutinised and its level of priority or controversy.
- 2.6 The Scrutiny Performance Indicators also show that Scrutiny Committees have an oversupply of items coming forward from the Directorates which can be deemed to be 'member development' items. Next year, having reduced the number of Scrutiny Committees from 5 to 2 the Committees will become far more strategic in their outlook with one scrutinising internal aspects (Corporate Scrutiny Committee), and the other external (Partnerships and Regeneration Scrutiny Committee). It is important that Scrutiny Committees Work Programmes are aligned to the:
 - Executive Forward Work Programme
 - Corporate Improvement Priorities
 - Ynys Môn/Gwynedd Single Integrated Plan

3. Scrutiny Committees

3.1 Corporate Scrutiny Committee

The Corporate Scrutiny Committee has responsibility for the areas of work directly related to the Authority's corporate centre with a wide ranging terms of reference (see Section X). Typical areas for the Committees attention are best use of staff, finance and property; HR matters; ICT etc. whilst the Committee also has responsibility to consider any matters subject to call in procedures.

3.1.1 Committee Membership 2012-13

	Name	Ward	Political Party		Name	Ward	Political Party
Res .	Cllr Selwyn Williams (Chair)	Tysilio	Llais I Fôn	P	Cllr Ieuan Williams (Vice Chair)	Brynteg	Unaffiliated
B	Cllr Eurfryn Davies	Cwm Cadnant	Plaid Cymru	P	Cllr Derlwyn Hughes	Moelfre	Original Independents
	Cllr William Hughes	Bodffordd	Plaid Cymru		Cllr William T Hughes	Llanbadrig	Original Independents
	Cllr Dylan Jones	Amlwch Port	Labour		Clr Eric Jones	Llanfihangel Ysgeifiog	Original Independents
	Cllr Elwyn Schofield	Llanerch-Y- Medd	Unaffiliated		Cllr Hywel Eifion Jones	Llanidan	Unaffiliated
E	Cllr Vaughan Hughes	Llanbedrgoch	Plaid Cymru		Cllr Gareth Winston Roberts OBE	Amlwch Rural	Original Independents

3.1.2 Committee Work Programme (2012/13)

The Corporate Scrutiny Committee met on 7 occasions during the year and considered 30 matters.

	Corporate Scrutiny Committee Work Programme 2012/13				
Committee Date	Item Considered	Outcome/Recommendation			
	Integrated HR/Payroll System – Progress Report	That an update report be submitted to the next meeting of this Committee on the advantages of the system and future financial gain in the future in respect of the self-serve service.			
		That an update report is also submitted on the sickness absence system and that representatives from the Authority's Human Resources Service are invited to the meeting.			
	Quarterly Performance Monitoring Report for Quarter 4 2011/2012	Resolved to note the report			
7th June, 2012	A charter with the Isle of Anglesey Town and Community Councils	Resolved to accept the report and that the Scrutiny Link& Support Officer be requested to compile a brief report, incorporating the issues raised by this Committee when the Charter is submitted to Board of Commissioners at the end of this month.			
2012	Welsh Language Scheme Monitoring Report	Resolved to accept the report and that the Scrutiny Link& Support Officer be requested to compile a brief report, incorporating the issues raised by this Committee when the report is submitted to Board of Commissioners at the end of this month.			
	Corporate Scrutiny Committees Review of 2012 / 2013 Budget Setting Process	Resolved to accept the report and the recommendations as noted			
	Corporate Scrutiny Committee Forward Work Programme 2012 / 2013	Resolved to note the report and that the above items be placed on this Committee's Forward Work Programme for in-depth discussion and scrutiny.			
12 th October, 2012	Presentation from Medrwn Môn	 It was resolved – To note the information and views presented and to thank the Chief Officer of Medrwn Môn for his presentation; That progress on reviewing the Anglesey Local Compact be reported back to this Committee. 			
	Quarterly Performance Monitoring - Quarter 1 (April - June) 2012/13	It was resolved to accept the report and to note the information.			

	Draft Improvement Plan (Performance Review 2011/12)	 It was resolved – To accept the Improvement Plan and to note its contents. That a list of all those Pls in decline be drawn up for each scrutiny committee specifically and their effects in terms of impact on the individual service area in question; on corporate governance and on the citizens of Anglesey be assessed in order to allow each scrutiny committee to consider/recommend an appropriate course of action in relation to the Pls.
	Budget Overspends	It was resolved to note the report and information presented.
	Correspondence - the Council's Translation Service	It was resolved to include Translation Services on the Corporate Scrutiny Committee's work programme.
	Forward Work Programme	 It was resolved – To note the Work Programme with the inclusion of Sickness Absence Action Plan, Corporate Risk Register, Translation Services and Budget Overspends as additional items for the 26th November meeting. To defer consideration of the Welsh Government Compact to a later meeting.
26 th November,	2012/13 Capital Budget Monitoring Report - Quarter 2 2012/13	It was resolved to note the position with regard to the capital budget as at the end of Quarter 2 of the 2012/13 financial year
	2012/13 Revenue Budget Monitoring Report - Quarter 2 2012/13	Following discussion, it was resolved to note the position with regard to the revenue budget as at the end of Quarter 2 of the 2012/13 financial year.
	Partnership Rationalisation Review	 It was resolved – To note the information presented on developments in relation to the partnership rationalisation work with Gwynedd. To recommend that priority in the form of officer time and attention be given to the Council's high risks areas over current rationalisation partnership activities with Gwynedd.
2012	Single Integrated Plan	It was resolved to accept the report and to note its contents.
	Corporate Communication Strategy	It was resolved to accept the Corporate Communications Strategy and to note its contents with the recommendation that there be a review of the photographs used within the Strategy to ensure equitable coverage.
	Forward Work Programme	It was resolved to note the Forward Work Programme.
	Sickness Absence Work Group	It was resolved to accept the report and to note the information presented along with the comments made thereon by Members.
10 th	Partnership Rationalisation	It was resolved to accept the report and to note its contents with a request to the Executive that it takes note of the concerns raised by the Corporate Scrutiny Committee in relation to the matter.

December, 2012	Quarterly Performance Monitoring Report Quarter 2 2012/13	It was resolved to accept the report and to note its contents.
21 st December, 2012 (Call- in)	Smallholdings Estate	 To refer the decision back to the Portfolio Holders for Property, Smallholdings and Asset Management and Finance and ICT for reconsideration for the following reasons – In order to comply with policy To consider whether any changes to the policy are required To establish a politically balanced Panel of 5 members to review the position in relation to the smallholdings estate in terms of income and expenditure and the future priorities for the estate.
28 th January, 2013	Consultation on the 2013/14 Budget	It was resolved – - To note the 2013/14 draft Budget proposals as presented. - To authorise the Chair in consultation with the Scrutiny Manager and Scrutiny Steering Group to formulate a formal scrutiny response to the Executive's Budget proposals.
	2012/13 Capital Budget Monitoring Report - Quarter 3	It was resolved to note the report and the information presented.
	2012/13 Revenue Budget Monitoring Report – Quarter 3	It was resolved to note the report and the information presented.
	Budget 2013/14 and Medium Term Revenue Strategy	It was resolved to note the report and the information presented
th	Changes to the Constitution	It was resolved to note the report and the information presented.
4 th March, 2013	Anglesey Compact Agreement and Volunteering Policy	It was resolved to note the report and the information presented.
	Annual Equality Report 2011/12	 It was resolved – To note the report and the information presented. To recommend to the Executive that a programme of training on the requirements of the Equalities legislation and related matters be arranged for new Members of the Council post May, 2013.
	Risk Management	It was resolved to note the report, and to record the Scrutiny Committee's view that whilst it accepts that progress has been made in relation to taking risk management issues forwards, the rate of progress is neither sufficient nor timely and that subsequently, it recommends that the Executive acts on this issue as a matter of urgency.

3.2 **Economic Development Tourism and Property Scrutiny Committee**

The Economic Development, Tourism and Property Scrutiny Committee has responsibility for all the areas of work appertaining to the economic regeneration of the island; including indigenous and local businesses, property and asset management, tourism and inward investment. The Committee is made up of 10 elected Members plus one co-opted Member i.e. the Vice Chair of the Anglesey Economic Regeneration Group.

3.2.1 Committee Membership 2011-12



Cllr Richard Dew (Vice

Cllr John V

Owen

(Chair)

Rhosneigr

Parc A'r

Mynydd

Holyhead

Town



Cllr Elwyn Schofield

Cllr

William

Hughes

Llanerch-Y-Medd

Bodffordd

Rural

Amlwch

Tysilio

Unaffiliated

Plaid Cymru

Chair)

Cllr

Clifford

Everett

Llais I Fôn

Labour

Original

Independents



Cllr Aled Morris Jones

Original Llaneilian Independents

Cllr Rhian Medi

Plaid Cymru Cyngar

Cllr Gareth Winston Roberts OBE

Original Independents



Cllr Alun Mummery

Gwyngyll Unaffiliated



Cllr Selwyn Williams

Llais I Fôn

3.2.2 Committee Work Programme (2012/13)

During 2012/13 the Economic Development, Tourism and Property Scrutiny Committee met on 5 occasions and considered 11 items.

	Economic Development, Tourism and Property Scrutiny Committee Work Programme 2012/13			
Committee Date	Item Considered	Outcome/Recommendation		
	Wylfa New Nuclear Build Supplementary Planning Guidance	Resolved to note the report and that the relevant Officers will respond by means of a letter explaining the issues raised at the meeting.		
30 th May, 2012	Quarterly Performance Monitoring Report - Q4 2011 / 2012	Resolved to note the report.		
2012	Economic Development, Tourism & Property Scrutiny Committee Forward Work Programme 2012 / 2013	Resolved to note the report and to await the response of the other Members of this Committee in respect of items to be place on the Work Programme for 2012/13.		
11 th September, 2012	Destination management planning on Anglesey 2012 - 2016	 Resolved : 1. The Scrutiny Committee agrees to the appropriateness of the draft Destination Management Plan (DMP) and recommends to the Commissioners : a) To support and endorse the DMP strategy and Delivery Plan as working documents to develop tourism on the Island; b) To recognise tourism as being vitally important to the Island's economy and remoter rural communities and the importance of the DMP process in realising this potential; c) To recognise tourism and marketing as an important area for core spending for the Authority but to explore and investigate other sources of funding (to include funding from local/Community Councils) as well as recognising the importance of implementing the recommendations and strategic objectives in the DMP; d) To support private sector stakeholder engagement through the Destination Anglesey Partnership; e) To encourage Town/Community Councils to be involved in the project. 		

	Committee Work Programme	 2. That the Scrutiny Committee establish a Scrutiny Outcome Panel to consider the future of the Holyhead Cruise Terminal, what steps can be taken to encourage Cruise Lines to make more use of the said terminal and to encourage ship visitors to visit attractions on the Island. The Scrutiny Officer to write to all Committee Members to establish Membership of the said Panel as soon as possible. Resolved to note the Work Programme.
20 th November,	Post 2013 EU – Structural Funding Programme (West Wales and the Valleys)	Resolved to note the report and issues raised.
2012	Post 2013 EU: Common Agricultural Policy and Rural Development Plan	Resolved to note the report and the matters raised.
22 nd January, 2013	Consultation on the 2013/14 Budget	 Resolved : To accept the Executive's draft budget proposals that the Economic Development Service should find efficiency savings of £86k in 2013/14 and that the service's growth bid for £300,000 (to contribute to the Energy Island Programme) be approved; To agree that the Property Service should find efficiency savings of £239,000 in 2013/14 and that the service growth bids should not be approved; That the Executive should reassess the provision of public and private toilets on Anglesey.
26 th February,	Proposed New Nuclear Build at Wylfa	 Resolved : To recognise the considerable work which is being progressed in a number of areas; To recommend to the Executive and Strategic Leadership Group :- That it considers how the impacts, challenges and opportunities will be integrated into future Corporate Planning activities; That it considers how future Member and Officer Collaboration on a number of related issues can be improved. That a Panel be established in respect of Community Benefits for the local area in respect of the new build at Wylfa.
2013	Anglesey Enterprise Zone	 Resolved: To recognise the long term benefits which the Enterprise Status should bring; To recommend that the Economic Development Unit continues to collaborate with Welsh Government to maximise positive impacts from Enterprise Zone status; To recommend that infrastructure improvements (to support economic development) are pursued as a priority. That the minutes of the Enterprise Zone Committees be made available to this Committee.

Scrutiny Outcome Panel	 Resolved: To endorse the recommendations of the Outcome Panel, subject to the amendment to the recommendation in respect of requesting the Charitable to consider its eligibility criteria for funding; That the owners of Anglesey Aluminium Metals Ltd., be approach to secure a legacy for Anglesey if a developer is not found for the site.
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3.3 Education and Leisure Scrutiny Committee

The Education and Leisure Scrutiny Committee has responsibility for all aspects of work within the Authority's Lifelong Learning Department whilst it also considers aspects of work from the Communities Department, namely, Libraries and Sports and Leisure Facilities. The Committee comprises of 10 elected Members together with 3 co-opted Members (Church of Wales; Catholic Church in Wales; and Vice Chair of the Anglesey Economic Regeneration Committee). The Committee's workload increased significantly during the year following the publication of the Estyn Inspection Report into the Authority's Education Service; this is reflected in the Committee's Work Programme is section 6.4.2

3.3.1 Committee Membership 2011-12



3.3.2 Committee Work Programme (2012/13)

During 2012/13 the Education and Leisure Scrutiny Committee met on 8 occasions and considered 36 items.

	Education and Leisure Scrutiny Committee Work Programme 2012/13				
Committee Date	Item Considered	Outcome/Recommendation			
29 th May, 2012	School Meals Service	 To accept the report and to note its content. To recommend to the Board of Commissioners: That the price of school meals (primary) increases from £1.85 to £1.90 and that the price of school meals (secondary) increases from £2.05 to £2.10 with the increases effective from 1st September 2012. That the tender process is implemented as agreed and that the contract should be awarded as soon as possible in 2013 in order that the new contract comes into effect on 1 September 2013. It was resolved to accept the report and to note the position in relation to performance 			
	Quarterly Performance Monitoring Report Education and Leisure Scrutiny Committee Forward Work Programme 2012-13 and suggestions for Scrutiny Outcome Boards	against the main priorities at the end of Quarter 4 2011/12.It was resolved to note the current version of the Forward Work Programme as presented and to ask the Scrutiny Link and Support Officer to develop the programme further on the lines suggested in consultation with the Head of Education – Education and other officers as appropriate.			
21 st September, 2012	Estyn Inspection Report	It was RESOLVED that the Committee was in agreement that the quality of the planning as outlined in Appendices 2 and 3 of the report was appropriate and sufficiently detailed to formulate a robust action plan that will satisfy in full the recommendations made by Estyn.			
	Annual Report on end of Key Stage Performance in Schools	It was resolved to accept the Annual Report on the performance at the end of the key stages and to note its contents.			
	Welsh Government Expectation in Relation to Surplus Places in Schools	The Members noted the letter			

	Scrutiny Review Panel: The Library Service	 It was resolved – To ask the Library and Information Service Scrutiny Review Panel to conclude its task of formulating firm recommendations on the future configuration and direction of the Service with a strict final reporting timetable of January, 2013. That the Scrutiny Review Panel includes the following elements within its Work Programme – Planning for a thorough Public Consultation and Equality Impact Assessment on the future direction of the Service A seminar for the Panel's Members and Portfolio Holder facilitated by CyMAL (Museums, Library and Archives Wales) on the future of the Public Library Service with an invitation to attend to the Education and Leisure Scrutiny Committee's Members and Executive Members. That the final report of the Library and Information Service Scrutiny Panel and recommendations be presented for discussion to a meeting of the Isle of Anglesey County Council.
26 th October, 2012	Anglesey Primary Schools Modernisation – Holyhead	 To recommend Option 10 (merger of 3 schools i.e. Ysgol y Parc, Ysgol Llaingoch and Ysgol Parch. Thomas Ellis in a new school) to the Executive as the Committee's preferred option for formal consultation subject to affordability and to traffic management and road safety issues being satisfactorily addressed. To recommend that that new primary school in Holyhead be located on the Cybi site.
	Anglesey Primary Schools Modernisation – Llangefni	 It was resolved to recommend to the Executive: That in light of the current position in relation to pupil numbers in the three schools in central Anglesey, the status quo be retained for the present. That subject to the introduction and implementation of the relevant legislation, that authority be given to the Education Officers to review the Llangefni catchment area and, That the primary education provision in central Anglesey be revisited at a later stage in the schools modernisation programme pending clarification of the position with regard to the availability of resources, catchment review, school buildings condition and the outcome of the modernisation programme in other areas of the Island.
	School Transport	 It was resolved – To accept the revised School Transport Policy as presented and to recommend it to the Executive. To support the following recommendations in relation to payment/charges –
		That from September 2013: - The daily charge be increased from 20p to 40p from pupils living less than 2 miles from

		 the primary school (Discretionary Fare Scheme).One-off annual payment of £60. That the 40p/day charge for pupils living less than 3 miles from the secondary school continues (Discretionary Fare Scheme). One-off annual payment of £60. That the £60 per annum charge (or 2 instalments of £30) for post 16 learners continues. That the current charge of £150 for the Vacant Seat Scheme (to out of catchment schools) be increased to £180 (payable by 3 instalments of £60 or full payment in September at a reduced charge of £120). It was resolved to undertake a self-evaluation exercise at the end of each meeting of this
	Effectiveness of Education Scrutiny	Committee to establish whether the Committee has achieved its defined role for each item considered by completing the prepared evaluation form.
	Anglesey Primary Schools Modernisation – South East Anglesey	 To recommend Option 3 (to close Ysgol Llanddona and transfer the pupils to Ysgol Llangoed) to the Executive as the Committee's preferred option for formal consultation on the review of primary education provision in South East Anglesey subject to the following – That transport issues in the area are addressed and satisfactorily resolved, and That the primary education provision in South East Anglesey is revisited in due course in the Schools Modernisation Programme with a view to establishing a long term strategy for the primary education provision in the area.
21 st	Principles of School Modernisation	It was resolved to accept the principles as presented with the addition of those principles suggested by the Committee above.
November, 2012	The role of Scrutiny in holding Schools and Headteachers to account	 It was resolved – To establish an individual School Progress Review Group of this Committee on the lines proposed in the report. To appoint Councillors Lewis Davies, Gwilym O Jones and Eric Roberts to the group/rota of three members from which one member will serve at any one time on the Progress Review Group. That, in the event of the Chair or Vice-Chair of the Scrutiny Committee not being able to attend a meeting of the Progress Review Group a second member of the group of three designated above be asked to attend instead.
	Quarterly Finance Report (Quarter 2)	 Following discussion, it was resolved – To establish a Scrutiny Outcome Panel of this Committee to examine the Integration Budget (primary and secondary sectors) in greater depth and to investigate the reasons for overspend on these budget headings. To appoint Councillors Mrs Fflur Hughes, R.Dylan Jones, Clive McGregor and Ieuan Williams to serve on the Scrutiny Outcome Panel above.

	Individual School's Financial Situation	It was resolved to accept the report and to note its contents
	Half-termly Attendance and Performance Rates	It was resolved to accept the report and to note its contents.
	Revised Literacy Strategy	It was resolved to accept the report and to note the contents of the Literacy Strategy and associated guidance for primary schools.
	Revised Partnership Agreement	It was resolved to accept the report and to note the contents of the Partnership Agreement.
	Youth Service Accreditations Development Plan	It was resolved to accept the report and to note its contents.
	School Procedures for Talented and More Able Learners	It was resolved to accept the report
	Primary and Secondary School Set Targets	It was resolved to accept the report
15 th January, 2013	Scrutiny Review Panel: The Library Service	 It was resolved – To note the concerns expressed by the CyMAL representatives and to refer them to the attention of the Executive and to the Senior Leadership Team. To reschedule the Library and Information Service Scrutiny Review Panel's task of formulating firm recommendations on the future configuration and direction of the Service to a final reporting timetable of March, 2013. That the Scrutiny Review Panel includes within its Work programme the elements identified in section 4 of the report as well as planning for a thorough Public Consultation and Equality Impact Assessment on the future direction of the Service as previously agreed.
	Anglesey Primary Schools Modernisation – Y Llannau	To recommend Option 5 (A new area school for Llanfachraeth, Llanfaethlu and Llanrhuddlad) to the Executive as the Committee's preferred option for formal consultation on the review of primary education provision in North West Anglesey subject to the identification of both funding and a suitable site for the development prior to the commencement of the formal consultation process.
	Safeguarding Children in Schools	 It was resolved – To note and support the work undertaken by the Education Service in relation to monitoring safeguarding in schools and in providing training at the correct level for its staff. To accept the Annual Report to the Governing Body on Safeguarding in the format presented.

	Secondary School Bandings 2012	It was resolved to accept the report and to note the information.
	Update on the end of Key Stage Performance 2012	It was resolved to accept the report and to note the information.
	Partnership Agreement Support and Intervention Categories	It was resolved to accept the report and to note the information.
	Literacy and Reading in Schools	It was resolved to accept the report and to note the information.
	Youth Service Accreditation Development Plan 2012-14	It was resolved to accept the report and Youth Service Accreditation Development Plan for 2012-14.
	Update Report:	It was resolved to accept the report and to note the information.
	Reducing School's Footprint; Progress on the Development and Adaptation of the ALN Strategic Plan and Delegation of Funding; Attendance and Performance Rates	
24 th January, 2013	Consultation on the 2013/14 Budget	 It was resolved: To note with reluctance, the savings proposals presented by the Lifelong Learning Department and the Leisure and Culture service of the Community Department as set out in the Meeting the Challenges 2013/14 Budget Consultation document. To convey to the Executive, the Committee's grave concerns regarding the impact on the Library and Youth Services of budgetary cuts of 7% with the strong recommendation that those services are not required to implement savings at 7% in 2013/14 and that they are afforded budgetary protection in 2014/15. In light of the financial pressures on local authority budgets, to ask the Executive to give clear support and direction to the Director of Lifelong Learning to continue with and expand upon the Schools Modernisation Programme into future years with a view to establishing subject to identifying the availability of resources, an educational strategy for Anglesey based on a reduced number of schools and a pattern of modern area schools.
27 th February,	Play Sufficiency Assessment	It was resolved unanimously to support the principles and contents of the Anglesey Play Sufficiency Assessment and accompanying Action Plan.
2013	School Budget Deficits	It was resolved to accept the report and to note that schools in a deficit position have clear

		recovery plans to eliminate the deficit and that the Authority intervenes as necessary.
	Progress against the Post-Inspection Action Plan	It was resolved to accept the report and to note its contents.
21 st March, 2013	Scrutiny Outcome Panel: Education Integration Budget	It was unanimously decided to accept the Scrutiny Outcome Panel's report following its review of the Education Integration Budget along with the report's recommendations in their entirety.

3.4 **Environment and Technical Services Scrutiny Committee**

The Environment and Technical Services Scrutiny Committee have responsibility for areas of work within the Highways and Waste Management Service and the Planning and Public Protection Service such as highways (including roads, car parks etc.); waste management and recycling; trading standards etc. The Committee is also designated responsibilities for Crime and Disorder matters which it must consider on at least one occasion per annum.

3.4.1 Committee Membership 2011-12

The Committee comprises of 10 elected Members.



Cllr Keith Cadnant Unaffiliated Evans (Chair)



Cllr William T Llanbadrig Hughes





Cllr Richard Dew

Cllr Richard L

Owen

(Vice

Chair)

Llais I Fôn Rhosneigr

Beaumaris

Original

Independents



Cllr Rhian Cyngar Medi

Plaid Cymru



Cllr



London Labour Party Road



Cllr Lewis Llangoed Davies

Plaid Cymru



Cllr J Arwel Morawelon Labour Party Roberts

Pentraeth



Cllr John V Parc A'r Owen Mynydd

Original Independents



Cllr Hefin Thomas

Unaffiliated

3.4.2 Committee Work Programme (2012/13)

During 2012/13 the Environment and Technical Services Scrutiny Committee met on 7 occasions and considered 11 items.

Environment and Technical Services Scrutiny Committee Work Programme 2012/13			
Committee Date	Item Considered	Outcome/Recommendation	
	Wylfa New Nuclear Build Supplementary Planning Guidance (Initial Consultation)	Resolved to accept the report and to the note the comments of the Committee as noted above.	
28 th May, 2012	Quarterly Performance Monitoring Report Q4 2011 / 2012	Resolved to note the report.	
	Environment and Technical Services Scrutiny Committee Forward Work Programme 2012-13 and suggestions for Scrutiny Outcome Boards	Resolved to note the report and that the above items be placed on this Committee's Forward Work Programme for in-depth discussion and scrutiny.	
26 th July, 2012	Revised Draft Supplementary Planning Guidance: On-Shore Wind Turbines	 Resolved: To support points highlighted in paragraph 4.1 (i), (ii), (iv) and (v) contained within the report; To amend the draft SPG to incorporate a 'sliding scale' of separation distances between different sizes of wind turbines and dwellings; To delegate powers to the Head of Planning & Public Protection to incorporate minor amendments to the SPG, in light of the Sustainable Appraisal/Strategic Environmental Assessment (SA/SEA) and HRA screening work, should they be required; To delegate powers to the Head of Regulatory Department to make minor amendments to the revised SPG to correct any typographical errors prior to the consultation stage; The revised draft SPG be issued for an 8 week public consultation exercise following amendments required following this meeting. 	

10 th September, 2012	Taith - presentation	Resolved to thank Mr. Iwan Prys-Jones for his presentation to the Committee
25 th October,	Supplementary Planning Guidance: On-Shore Wind Energy	Resolved to note the report.
2012	Joint Local Development Plan preferred Strategy	Resolved to accept the report and that the Committee supports the development of the Preferred Strategy Document.
22 nd November, 2012	Framework for Preserving and Enhancing Conservation Areas	Resolved to note the report and to support the publication of proposals for the preservation and enhancement of the Conservation Areas.
	Flood Risk Management – Local Flood Risk Management Strategy	 Resolved: To accept the report and the issues raised. <i>To recommend to the Executive :-</i> That the Local Flood Management Strategy is a corporate risk and the WG grant will need to be earmarked for flood management during consideration of any budget proposals. That a letter be sent to WG expressing concerns that agricultural grants towards flood management on local farms have been cut. Potential flood issues may arise on the local highways due to withdrawal of these grants.
12 th December, 2012	Anglesey and Gwynedd Joint Local Development Plan	 Resolved: That the Officers give due consideration to the issues raised by the Committee That subject to the above comments, the Preferred Strategy document's development is supported
25 th January, 2013	Consultation on the 2013/14 Budget	 Resolved: To accept the draft proposals in respect of the 2013/14 budget but concerns were expressed to the reduction within the highway maintenance budget; That the provision of public conveniences on the Island should be reassessed with Town/Community Councils, together with local organisations, encouraged to take over and manage the toilets. Private businesses should also be encouraged to participate in the scheme to allow the public to use their public conveniences within their premises.

Housing and Social Services Scrutiny Committee 3.5

The Housing and Social Services Scrutiny Committee has responsibility for all functions and services within the Community Directorate with the exception of the Leisure and Library Service.

3.5.1 Committee Membership 2011-12

The Committee comprises of 10 elected Members.



Cllr Lewis Davies (Chair)

Plaid Cymru Llangoed



William Llanbadrig T Hughes





Dylan Jones (Vice Chair)

Cllr

Amlwch Port

Labour



Cllr Eric Jones

Llanfihang Original el Ysgeifiog Independents



Cllr J V Owen

Cllr



Cefni

Original Independents

Plaid Cymru



Cllr R L Beaumaris Owen

Cllr

Thomas

H Jones

Cllr

Original Independents

Llais I Fon





Cllr Elwyn chofield

LLannerch -ymedd

Unaffiliated



Peter Rhosyr Rogers

Llanfechell

Unaffiliated

25

3.5.2 Committee Work Programme (2012/13)

During 2012/13 the Housing and Social Services Scrutiny Committee met on 7 occasions and considered 11 items.

Housing and Social Services Scrutiny Committee Work Programme 2012/13			
Committee Date	Item Considered	Outcome/Recommendation	
31 st May, 2012	Committee Nominations	 It was resolved to nominate the following Members to serve on the panels and/or groups as listed: Corporate Parenting Panel – Councillor J.V. Owen. Social Services Customer Care and Complaints Panel – Councillor Lewis Davies Adults' Services Mentoring Group and Adults' Services Improvement Board – Councillors R.L. Owen and Mrs Fflur Hughes. Children's Services Improvement Board – Councillors Lewis Davies and R. Dylan Jones Panel for the preparation of the Annual Report of the Statutory Director of Social Services – in the interest of continuity, to retain the current membership namely Councillors Mrs Fflur Hughes, Eric Roberts, R. Dylan Jones, Lewis Davies, Selwyn Williams, and Trefor Lloyd Hughes. 	
	Quarterly Performance Monitoring Report - Quarter 4 2011-12	It was resolved to accept the report and to note the position with regard to performance against the key priorities at the end of Quarter 4 2011/12.	
	Commissioning Social Services for Children and Young People	It was resolved to accept and support the strategic direction and commissioning intentions of the Children's Services Commissioning Strategy for 2012 to 2015.	
	Recruitment and Retention Strategy for Social Work Staff in Children's Services	It was resolved – To accept the report and to support the actions proposed in Section 3 of the report and that the report be forwarded to the Board of Commissioners for a decision.	

	Wales Audit Office (WAO) Building Maintenance Unit Review Feedback	That the Committee's ongoing concerns regarding the non-completion of the Job Evaluation process and its possible impact on staff recruitment within Children's Services be conveyed to the Chief Executive. It was resolved to accept and to note the report and the proposals for improvement and to support the recommendations at section 4 of the report.
	Affordable Housing Delivery Statement - Progress Review 01- 04-2011 to 31-03-2012	 It was resolved – To accept the report and to note the progress made as documented and also to thank the Head of Service (Housing Services) and her staff for the report and the efforts which it reflected. To recommend that steps are taken to ensure that legal agreements are prepared and organised so that they are issued simultaneously with the planning consent.
	Work Programme Update	It was resolved to note the report and attached schedule and to authorise the Chair to proceed to finalise the Committee's Work programme in consultation with the Scrutiny Officer and other relevant officers.
10 th July, 2012	Annual Report of the Statutory Director Social Services	 It was resolved – To accept and to note the contents of the Annual Report of the Statutory Director of Social Services for 2011/12 and, That the Housing and Social Services Scrutiny Committee be provided with quarterly progress reports from the Statutory Director of Social Services.
	Safeguarding Arrangements for Vulnerable Adults	It was resolved to accept and to note the report and to thank the Officer for the information and presentation.
24 th September, 2012	Adults' Services Transformation	 It was resolved – To accept the report. To note the progress to date around realising the commissioning intentions underpinning the Social Services Older People's Services Commissioning Strategy as summarised in the report including the launch of a consultation process regarding the transformation of residential services on the Island. That in respect of the future provision of Community Meals, the Committee's preferred option is Option 5 with the proviso that the potential of utilising the sheltered warden estates for this purpose is

		 also explored. To support the exploration of an alternative model for the provision of Equipment/ADLs on the lines outlined in paragraph 5.3 of the report.
	Children's Services Action Plan: Update	It was resolved to accept the report and to note its contents.
	Social Services Complaints and Compliments Procedure: Annual Report 2011/12	It was resolved to accept the Annual Report for 2011/12 and accompanying Action Plan for 2012/13 for developing arrangements for dealing effectively with representations and complaints received from service users and their representatives.
	Empty Homes Enforced Sales Policy	 It was resolved to recommend to the Board of Commissioners – That the Empty Homes Enforced Sales Policy be adopted. That the Head of Service (Property) and Head of Service (Housing) are added to the scheme of delegation to institute legal proceedings for gaining possession of property against which the Council has a legal Land Charge in exercise of any of its statutory powers and to deal with the sale of the property.
	Forward Work Programme	Information only
	Beaumaris Town Housing Needs Survey – Information Only	Information only
19 th November, 2012	Môn Communities First	 It was resolved – To note the contents of the report. To note the proposed elements to be included within the Outcome Agreement between the Council and the Môn Communities First Board as set out in the report along with the observations made regarding the need for the Agreement to contain certain safeguards. To recommend that the recommendations of the independent investigation regarding governance issues are actioned by the Board of Môn Communities First and the Council's Officers and reported to the next meeting of the Scrutiny Committee in January/February. To recommend that Môn Communities First Board seeks expert advice and adopts good practice in its governance arrangements. To ask the Head of Service (Housing) to present information to the Committee in clarification of the staffing situation of Môn Communities First Ltd.

	Annual Review and Evaluation of Performance 2011-12 by CCSIW	It was resolved to accept the report and to note its contents.
	Adults' Social Care Services: Strategic Commissioning Intentions – Service Transformation/Redesign	 It was resolved – To note the progress to date around realising the commissioning intentions of the Social Services Older People's Commissioning Strategy and the review of the current provider arrangements pertaining to the Community Meals Service. To note and support the progress to date concerning consultation on the future provision of residential care (internal provision). To support the improvement plan underpinning Assistive Technology (Telecare) as outlined in section 5.3.5 of the report
	New Work Connections	It was resolved to accept the report and to note its contents.
	Tenant Participation Strategy	It was resolved to note the report along with the Tenant Participation Strategy Review and key priorities for 2013.
21 st January, 2013	Consultation on the 2013/14 Budget	 It was resolved – To accept the Executive's initial proposals for the 2013/14 budget as presented in the Budget consultation document. To note and accept the Social Services proposals for identifying savings of £812k for 2013/14. To note and accept the Housing Services' proposals for identifying savings of £66k for 2013/14. To accept and support the Children Services' growth bids for 2013/14 as set out in the Budget Consultation document.
	Môn Communities First	It was resolved to accept the report and to note its contents.
25 th February, 2013	Disposal of HRA Land and Affordable Housing	It was resolved to accept and support the draft amended policy on the disposal of HRA land for Affordable Housing and to recommend the draft policy to the Executive.
	Private Rented Sector Improvement Project	It was resolved to accept the report and accompanying Action Plan.

Children's Safeguarding Inspection – Progress Report	It was resolved to accept the report and to note the contents.
North Wales Carers Information and Consultation Strategy	It was resolved to support the recommendations of the report and to recommend them to the Executive for approval.
Social Services and Wellbeing (Wales) Bill	It was resolved to note the information as presented.

4. SCRUTINY OUTCOME PANELS

4.1 Education Integration Budget – Education and Leisure Scrutiny Committee

At its meeting of 21st November, 2012 the Education and Leisure Scrutiny Committee



considered the financial position of the Education Service as reported at the end of Quarter 2. At the end of Quarter 2, the Education Service budget had overspent by £494k. While some budget headings showed an overspend, and others showed an under spend, three main budget lines identified an overspend:

- Integration (secondary) £320k
- Integration (primary) £79k
- Education Welfare Service £44k (full year).

Following a request by the Head of Education Service it was agreed that Scrutiny Outcome Panel be established to conduct an in-depth investigation into the Education Integration Budget and provide a robust set of recommendations for the management of the budget in future years.

The aims of the Panel were:

- To oversee analysis of budgets relating to provision for Special Educational Needs (SEN) – Identify expenditure under various budget headings and consider causes for the level of expenditure;
- To formulate recommendations on how SEN provision can be remodelled in order to reduce projected overspend and improve control measures on future expenditure;
- To consider the impact of any recommendations made on the future services and provision for pupils with SEN

Following conclusion of its investigations, the Education Integration Budget Scrutiny Outcome Panel made the following 10 recommendations:

- <u>It is recommended</u> that the Lifelong Learning Department undertake a review of Uned Eilian (Ysgol Moelfre) to identify whether the unit provides value for money and seek ways of remodelling the service provided;
- <u>It is recommended</u> that the Lifelong Learning Department cease to fund any additional SEN provision under the budget heading of 'Cognition and Learning' – GLD for pupils in the foundation phase (Under 7 years old);

- <u>It is recommended</u> that the Lifelong Learning Department ensures appropriate procedures are in place to devolve all funding identified for pupils requiring nonstatutory (3*) SEN provision in relation to 'Cognition and Learning' and 'Language and Communication Difficulties' to the primary schools.
- <u>It is recommended</u> that the Lifelong Learning Department continue to work on developing a strategy, in consultation with the schools, for dealing with behavioural difficulties. Consideration should be given to establishing a team of specialist support workers to work in the Authority's mainstream schools.
- <u>It is recommended</u> that the Lifelong Learning Department undertake a consultation exercise with the Angelsey Schools' Forum (Finance) with regard to alternative funding formulae identified in Section 8 of this report;
- <u>It is recommended</u> that any financial savings made on the Integration Budget throughout the year is ring fenced for improvement and efficiency of SEN provision on the island;
- <u>It is recommended</u> that a group of elected Members is identified to continue with the work of reviewing the integration budget and work in an advisory capacity with the Lifelong Learning Department as they continue their efforts to make the best use of available resources;
- <u>It is recommended</u> that the Lifelong Learning Department undertakes a review of expenditure on provision for pupils with medical conditions and discuss the funding of the provision with partners in the Betsi Cadwaladr University Health Board;
- <u>It is recommended</u> that the Lifelong Learning Department be given the authority to develop a long term strategy for re-modelling the SEN service with a strategic vision of establishing specialist provision for different needs in identified schools within catchment areas as part of the Schools Modernisation Programme;
- <u>It is recommended</u> that the Lifelong Learning Department review the role of Ysgol y Bont in relation to the Pre-School Assessment Units and provision for pupils with severe learning needs in main-stream schools

5. SCRUTINY ENGAGEMENT

- 5.1 The views and ideas of the public and other organisations with an interest in a topic under consideration are valuable in effective Scrutiny.
- 5.2 Best practice Scrutiny normally involves Members working with local people and organisations to provide effective and responsive services.
- 5.3 Scrutiny Committees will meet in public (except in circumstances where confidential matters are to be discussed) and the dates, location of the meetings and the forward work programmes are available on the Council's web site at http://www.anglesey.gov.uk
- 5.4 Partners and outside agencies may also be invited to attend Scrutiny Committees to enable the Committee to seek their views and observations on issues affecting the delivery of corporate objectives.
- 5.5 To find out more about Scrutiny in Anglesey or to give your views please contact the Scrutiny Team at:

Scrutiny Team, Isle of Anglesey County Council, Council Offices. Llangefni. Anglesey. LL77 7TW Scrutiny@anglesey.gov.uk

Bev Symonds	Scrutiny Manager responsible for:	(01248)
Dev Symonus	 Corporate Scrutiny Committee 	752078
	Scrutiny Officer responsible for:	
Geraint Wyn	 Housing and Social Services; and, 	(01248)
Roberts	 Economic Development, Tourism and Property 	752039
	Scrutiny Committees	
	Scrutiny Link and Support Officer responsible for:	
Gareth	 Education and Leisure Scrutiny Committee; 	(01248)
Bayley-Hughes	 Environment and Technical Services Scrutiny 	752079
	Committee	

NAME OF COMMITTEE	TERMS OF REFERENCE
 CORPORATE SCRUTINY COMMITTEE (12 Members) Plus Co-opted members (with a right to vote)when dealing with education matters 	 Best use of staff, finance and property Corporate policy Community strategy Complaints Corporate budget process and monitoring Financial and administrative systems Heath and Safety ICT Improvement Plan and monitoring Internal support services Language Scheme Outcome agreements. Performance monitoring Power to call-in Service innovation and collaboration Strategic partnership governance Workforce skills
2) HOUSING AND SOCIAL SERVICES SCRUTINY COMMITTEE (10 Members)	 Anti-poverty Benefits Care and personal support service Community regeneration Disadvantaged persons Equality of opportunity Healthy living Housing J.E. O'Toole Centre Monitoring Suite (Gofal Môn and CCTV) Protection of vulnerable people Quality of life Social Services
 3) EDUCATION AND LEISURE SCRUTINY COMMITTEE (10 Members) PLUS Church and parent governor representatives in accordance with paragraph 8-11 of Schedule 1 to the Local Government Act 2000 4) ENVIRONMENT AND TECHNICAL SERVICES SCRUTINY COMMITTEE (10 Members) 	 Archive, library and museums Culture Education Lifelong Learning Môn Training Sports and leisure facilities Youth and Community Services Crime Prevention and statutory Crime and Disorder Scrutiny Committee Emergency Planning Environmental Health Environmental Stewardship Highways (including roads, streets, bridges, car parks, public access) Land Use Planning Licensing Registration of Births, Marriages and Deaths Sea Defence and Maritime Sustainability Trading Standards Transportation

APPENDIX 1 - Scrutiny Committees Terms of Reference

5) ECONOMIC DEVELOPMENT, TOURISM AND PROPERTY SCRUTINY COMMITTEE (10 Members)	 Indigenous and local businesses Infrastructure re: economic regeneration funding Inward investment Promotion of economic regeneration Property and Asset management Tourism Workforce skills (Island wide)
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Within their terms of reference the Scrutiny Committees will:

- Review and/or scrutinise decisions made or actions taken in connection with the discharge of any of the Council's functions;
- Make reports and/or recommendations to the full Council and/or the Executive and/or any Joint or Area Committee in connection with the discharge of any functions;
- Consider any matter affecting the area or its inhabitants;
- Exercise the right to call-in, for reconsideration, decisions made but not yet implemented by the Executive and/or any Area Committees [N.B Please note that the power to call in a decision is limited to the Corporate Scrutiny Committee and should be used sparingly as it can delay implementation of policy]; and
- Carry out reviews under the Welsh Programme for Improvement of the functions within its area of activity and report via the Executive to the Council.

In regard to the Scrutiny Committees' role of policy development and review, they may:

- Assist the Council and the Executive in the development of its budget and policy framework by in-depth analysis of policy issues;
- Conduct research, community and other consultation in the analysis of policy issues and possible options;
- Consider and implement mechanisms to encourage and enhance community participation in the development of policy options;
- Question members of the Executive and/or committees and Chief Officers about their views on issues and proposals affecting the area; and
- Liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working.

With regard to its scrutiny role the Scrutiny Committees may:

- Review and scrutinise the decisions made by and performance of the Executive and / or Committees and Council Officers both in relation to individual decisions and over time;
- Review and scrutinise the performance of the Council in relation to its policy objectives, performance targets and/or particular service areas;
- Question members of the Executive and/or Committees and Chief Officers about their decisions and performance, whether generally in comparison with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects;

- Make recommendations to the Executive and/or appropriate Committee and / or Council arising from the outcome of the scrutiny process;
- Review and scrutinise the performance of other public bodies in the area
- Question and gather evidence.